



## Mastering Risk A Comprehensive Journey in Governance and Resilience

03 - 07 Feb 2025  
Milan (Italy)





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**Ref.:** 15447\_308274 **Date:** 03 - 07 Feb 2025 **Location:** Milan (Italy) **Fees:** 4900 **Euro**

## Introduction:

The Comprehensive Risk Management and Corporate Governance! In today's rapidly evolving business landscape, navigating uncertainty and harnessing opportunity have become the cornerstones of success. This transformative training course is your gateway to mastering the art of managing risks, enhancing operational resilience, and steering organizations toward sustainable growth.

Imagine having the power to decipher the complex web of risks that surround us - from financial intricacies to technological vulnerabilities, from strategic uncertainties to the ever-present human element. This course isn't just about learning; it's about empowerment. It's about arming yourself with the knowledge and strategies needed to transform challenges into stepping stones and risks into rewards.

Join us on a journey that transcends traditional training. Through meticulously crafted modules, we will dive deep into the realms of risk governance, operational resilience, reliability technology, and corporate governance. From understanding the nuances of risk indicators to embedding risk management in the DNA of your organization, from deciphering the intricacies of internal control to harnessing the power of corporate governance, this course is your compass in the sea of modern business complexities.

## Targeted Groups:

- Risk Management Professionals.
- Operational Leaders and Managers.
- Finance and Compliance Professionals.
- Technical and Engineering Experts.
- Corporate Governance Practitioners.
- Project Managers.

## Course Objectives:

### At the end of this course the participants will be able to:

- Understand risk governance principles and integrate key risk indicators effectively.
- Perform qualitative and quantitative risk analysis.
- Implement risk control measures and conduct comprehensive risk reviews.
- Grasp the Three Lines of Defense model and excel in risk documentation and reporting.
- Apply project risk management techniques.
- Foster a risk-aware culture and communicate risk vision.
- Integrate risk management into operations using web-based tools.
- Enhance reliability through failure prevention and maintenance strategies.
- Evaluate corporate governance's impact and navigate evolving practices.
- Implement effective internal control procedures in changing environments.

## Targeted Competencies:

- Risk Management Expertise: Develop a deep understanding of risk management principles, methodologies, and best practices to effectively identify, assess, and mitigate risks.
- Operational Resilience: Gain the skills to embed risk management into daily operations, fostering resilience and adaptability in the face of uncertainties.
- Quantitative and Qualitative Analysis: Acquire proficiency in both quantitative and qualitative approaches to risk analysis, enabling informed decision-making.
- Strategic Risk Control: Implement actionable risk control measures to minimize potential risks and capitalize on opportunities for strategic growth.
- Governance and Oversight: Grasp the concepts of risk governance and the Three Lines of Defense model for effective risk oversight and reporting.
- Project Risk Management: Apply project-specific risk management strategies to ensure successful project planning and execution.
- Communication and Vision: Develop the ability to communicate risk management strategies clearly and instill a risk-aware culture across the organization.
- Reliability and Maintenance: Learn strategies for enhancing reliability and preventing failures through effective maintenance practices.
- Corporate Governance Acumen: Understand the dynamics of corporate governance and its impact on organizational success and sustainability.
- Internal Control Implementation: Gain practical skills in implementing internal control procedures to ensure compliance and manage risks.

## Course Content:

### Unit 1: Risk Governance:

- Understanding Risk Management Frameworks
- Importance of Risk Controls
- Role of Key Risk Indicators KRIs
- Differentiating Qualitative and Quantitative Risk Analysis
- Risk Management Execution
- Implementing Risk Actions
- Conducting Effective Risk Reviews
- Three Lines of Defense Model
- Ensuring Risk Oversight, Documentation, and Reporting
- Project Risk Management
- Identifying and Mitigating Project Risks
- Integrating Risk Management into Project Lifecycle

## **Unit 2: Implementing Operational Risk Management - Overcoming Challenges:**

- Barriers to Effective Risk Management
- Strategies to Overcome Implementation Hurdles
- Communication and Vision
- Effective Risk Management Communication Strategies
- Setting a Clear Risk Management Vision
- Building a Risk Management Culture
- Fostering Stakeholder Ownership of Risk Management
- Instilling a Risk Management Culture Across the Organization
- International Perspectives on Risk Management
- Embedding Risk Management
- Techniques for Embedding Operational Risk Management
- Linking Risk Management with Business Processes

## **Unit 3: Integrating Risk Management into Operations - Tools for Effective Risk Management:**

- Web-Based Risk Management Tools
- Leveraging Technology for Streamlined Risk Management
- Seamless Integration
- Integrating Risk Management into Daily Operations
- Ensuring Alignment with Business Goals
- Success Tips
- Top Tips for Achieving Successful Operational Risk Management

## **Unit 4: Reliability Technology - Understanding Failure and Prevention:**

- Types and Causes of Failures
- Preventive Measures and Failure Prevention Methods
- Maintenance and Reliability
- Types of Maintenance and Inspection Regimes
- Evaluating the Reliability of Components and Systems
- Designing for Reliability
- Design Principles for Reliable Control Systems
- Importance of Protective Systems and HIPS Concept
- Selecting Safety Integrity Levels SIL

## **Unit 5: Risk Management in Corporate Governance - Embracing Risk and Uncertainty:**

- Significance of Risk in Corporate Governance
- Identifying Strategic and Operational Financial Risks
- Assessing Financial Risks
- Evaluating Functional Financial Risks
- Quantitative and Qualitative Approaches to Risk Assessment
- Developing Risk Strategies
- Crafting FRM/ERM Strategy
- Role of Chief Risk Officer CRO
- Addressing Diverse Risk Challenges
- Handling Joint Ventures, Alliances, and Outsourcing Risks
- Managing Environmental, Growth, and Catastrophic Risks

## **Unit 6: Corporate Governance Landscape -Understanding Corporate Governance:**

- Defining Corporate Governance and Its Importance
- Impact of Corporate Governance on Organizations
- Stakeholders and Governance Models
- Balancing Shareholder and Stakeholder Interests
- Comparing 1-Tier and 2-Tier Board Structures
- Corporate Governance Practices
- Analyzing Chairman/CEO Duality
- The Role of Independent Directors
- Emerging Trends
- Current Trends in Corporate Governance
- Applications of Principal-Agent Theory

## **Unit 7: Internal Control Environment - Positive Aspects of Internal Control:**

- Viewing Internal Control as a Positive Process
- Influence of Lean Business Structures on Control
- COSO Framework and Control Types
- Understanding the COSO Internal Control Framework
- Preventative, Detective, and Corrective Controls
- Management Engagement
- Gaining Senior Management Support for Internal Controls
- Ensuring Compliance with Procedures and Policies

## **Unit 8: Challenges to Internal Control - External Influences:**

- Navigating Global Economic Changes
- Continuous Evaluation of Control Environment
- Information Security and Technology
- Safeguarding Information and Technology Controls
- Managing Risks in Systems Development
- Communication and Control
- Managing Internal and External Communications
- Impact of Communication on Control Effectiveness
- Keeping Controls Updated
- Importance of Keeping Internal Control Procedures Current



**Registration form on the :  
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