



Team Leader's Guide to Internal Audit Leadership

22 February – 5 March 2027
Kigali (Rwanda)



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Ref: 15593_1065048 **Date:** 22 February – 5 March 2027 **Location:** Kigali (Rwanda) **Fees:** 9500 Euro

Introduction:

In today's rapidly evolving business environment, internal audit leadership has become pivotal in ensuring organizational resilience and success. Qualified internal audit leadership makes executive management confident in the organization's governance, risk management, and internal control processes. Tailored for team leaders, delves into internal audit leaders' nuanced roles and responsibilities.

This Team Leaders Guide to Mastering Internal Audit Leadership course aims to equip them with an audit leadership training framework that enhances their capability to oversee audit activities and shape a culture grounded in integrity, transparency, and continual advancement. Internal or audit leaders are the linchpin in instigating effective audit functions and securing the organization's structural integrity and sustainability.

This Team Leaders Guide to Mastering Internal Audit Leadership training will cover the critical domains of internal audit leadership, encompassing the planning and administration of audit engagements, steering team performance, and forging clear and constructive dialogues with stakeholders. It will dissect best practices in risk identification, audit methodologies, and leveraging technology in audit proceedings, focusing on upholding ethical leadership and fortifying a robust, unified audit team.

This Team Leaders Guide to Mastering Internal Audit Leadership training course will bestow team leaders a propensity for leadership skills audits, propelling them to overcome the complexities of internal audit leadership, catalyze meaningful transformation within their organizations, and substantially contribute to their lasting triumph. Tailored for experienced audit professionals and those newly stepping into leadership roles. This guide pledges to enrich your understanding and enhance your operational efficiency as a team leader in the vast spectrum of internal audit leadership.

Targeted Groups:

- Newly Appointed Internal Audit Team Leaders.
- Experienced Internal Auditors Transitioning to Leadership Roles.
- Senior Auditors Preparing for Team Leadership Positions.
- Internal Audit Managers Seeking to Enhance Leadership Skills.
- Risk Management Professionals Moving into Internal Audit.
- Corporate Governance Practitioners Involved in Audit Functions.
- Compliance Officers Expanding into Internal Audit Leadership.
- Financial Controllers Overseeing Internal Audit Teams.
- Internal Audit Consultants and Advisors.
- Executive Management Supporting Internal Audit Development.

Targeted Competencies:

At the end of this Team Leaders Guide to Mastering Internal Audit Leadership training, the target competencies will:

- Strategic Planning and Execution.
- Risk Assessment and Management.
- Audit Methodology and Techniques.
- Ethical Leadership and Integrity.
- Team Building and Development.
- Effective Communication Skills.
- Stakeholder Engagement and Relationship Management.
- Analytical and Critical Thinking.
- Technological Proficiency in Audit Tools.
- Continuous Improvement and Innovation.

Course Objectives:

By the end of this Team Leaders Guide to Mastering Internal Audit Leadership course, participants will be able to:

- Develop strategic planning skills for internal audit engagements.
- Enhance risk assessment and management capabilities.
- Master advanced audit methodologies and techniques.
- Foster ethical leadership and promote integrity within the team.
- Build and develop high-performing audit teams.
- Improve communication skills for effective stakeholder engagement.
- Strengthen relationships with key stakeholders.
- Cultivate analytical and critical thinking abilities.
- Gain proficiency in using technological tools for auditing.
- Encourage continuous improvement and innovation in audit processes.

Course Content:

Unit 1: Introduction to Internal Audit Leadership:

- Define the role of an internal audit leader.
- Understand the importance of internal audit within an organization.
- Explore the core competencies required for effective leadership.
- Identify key challenges faced by internal audit leaders.
- Set the stage for developing leadership skills in internal audit.

Unit 2: Strategic Planning for Internal Audits:

- Learn the fundamentals of strategic audit planning.
- Align audit plans with organizational goals and objectives.
- Develop a risk-based audit plan.
- Prioritize audit activities based on risk assessments.
- Monitor and adjust audit plans as needed.

Unit 3: Risk Assessment and Management:

- Understand the principles of risk management.
- Identify and assess risks within an organization.
- Develop risk mitigation strategies.
- Integrate risk management into audit processes.
- Communicate risk findings to stakeholders.

Unit 4: Advanced Audit Methodologies and Techniques:

- Explore various audit methodologies.
- Learn techniques for conducting effective audits.
- Understand the use of data analytics in audits.
- Implement sampling methods and procedures.
- Document audit findings and recommendations.

Unit 5: Ethical Leadership in Internal Audit:

- Define ethical principles in internal audit.
- Foster a culture of integrity and accountability.
- Address ethical dilemmas and conflicts of interest.
- Promote transparency and ethical behavior within the team.
- Develop and enforce a code of ethics for internal auditors.

Unit 6: Team Building and Development:

- Learn strategies for building a cohesive audit team.
- Identify and leverage team members' strengths.
- Develop training and professional development plans.
- Foster collaboration and teamwork.
- Manage team performance and address issues effectively.

Unit 7: Effective Communication Skills:

- Understand the importance of communication in audit leadership.
- Develop skills for clear and concise reporting.
- Engage in active listening and feedback.
- Tailor communication styles to different stakeholders.
- Use communication tools and technologies effectively.

Unit 8: Stakeholder Engagement and Relationship Management:

- Identify key stakeholders in the audit process.
- Build and maintain positive relationships with stakeholders.
- Communicate audit findings and recommendations effectively.
- Manage stakeholder expectations and feedback.
- Collaborate with stakeholders to implement audit recommendations.

Unit 9: Analytical and Critical Thinking:

- Enhance analytical thinking skills for audit purposes.
- Apply critical thinking to evaluate audit evidence.
- Use problem-solving techniques to address audit issues.
- Develop recommendations based on thorough analysis.
- Foster a questioning mindset within the audit team.

Unit 10: Technological Proficiency in Audit Tools:

- Explore various audit software and tools.
- Gain proficiency in using data analytics for audits.
- Implement automated audit processes.
- Stay updated with emerging technologies in auditing.
- Use technology to improve audit efficiency and effectiveness.

Unit 11: Continuous Improvement and Innovation:

- Understand the principles of continuous improvement.
- Identify areas for improvement in audit processes.
- Implement best practices and innovative approaches.
- Encourage a culture of constant learning and development.
- Measure and monitor the impact of improvements.

Unit 12: Preparing for the Future of Internal Audit:

- Anticipate future trends in internal auditing.
- Develop strategies for adapting to change.
- Focus on sustainability and long-term value creation.
- Prepare for regulatory changes and compliance requirements.
- Build resilience and agility within the audit function.