MERCURY

Corporate Financial Governance Best Practices

28 June – 2 July 2027
Johannesburg (South Africa)



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Introduction

The Corporate Financial Governance Best Practices course provides the framework for directing financial decisions, protecting organizational value, and strengthening accountability across all levels of management. It explains how governance, controls, reporting, and ethical oversight work together to support reliable financial performance and stakeholder trust. Participants will explore the role of boards, executives, finance teams, audit functions, and risk owners in maintaining disciplined financial leadership. The program highlights how transparency, accountability, and performance monitoring shape stronger decision-making and long-term stability. Corporate governance establishes the structure through which objectives are set and performance monitored, while good practice emphasizes clear oversight, internal control, and independent audit support.

Targeted Groups

This Corporate Financial Governance Best Practices training targets professionals seeking knowledge and skills:

- Board members and directors.
- Chief executives and senior leaders.
- Finance managers and controllers.
- Internal audit and compliance teams.
- Risk management professionals.
- Budget and planning specialists.
- Governance officers and corporate advisers.

Course Objectives

Participants will achieve the following objectives by completing the Corporate Financial Governance Best Practices course:

- Define financial governance and its purpose.
- Explain the link between governance and accountability.
- Identify the roles of boards and executives.
- Recognize key control and reporting principles.
- Apply ethical standards to financial decision-making.
- Assess governance risks and areas of weak control.
- Strengthen oversight of financial performance.
- Support transparent and responsible reporting.

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Targeted Competencies

Participants will gain the following competencies during the Corporate Financial Governance Best Practices program:

- Governance analysis.
- Financial oversight.
- Internal control awareness.
- Reporting discipline.
- Risk identification.
- Ethical judgment.
- Compliance coordination.
- Board communication.

Studying Scenarios

In this Corporate Financial Governance Best Practices training, participants develop skills through the following scenarios:

- Reviewing a weak approval process.
- Examining a budget variance case.
- Testing a reporting control failure.
- Evaluating a conflict of interest.
- Interpreting an audit committee concern.
- Responding to a governance breach.

Course Content

Unit 1: Foundations of Corporate Financial Governance

- Define corporate financial governance.
- Distinguish governance from management.
- Explain accountability and transparency.
- Explore governance principles.
- Review governance structures.
- Identify governance risks.
- Recognize ethical financial leadership.
- Apply governance best practices.

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Unit 2: Governance Structures, Roles, and Responsibilities

- Examine board responsibilities.
- Review executive leadership roles.
- Define finance team responsibilities.
- Understand audit committee functions.
- Explore internal audit responsibilities.
- Clarify governance accountability.
- Review governance policies.
- Strengthen oversight practices.

Unit 3: Internal Controls, Risk Oversight, and Assurance

- Understand internal controls.
- Review key control activities.
- Examine financial risk oversight.
- Assess risk management practices.
- Understand assurance functions.
- Monitor control effectiveness.
- Analyze common control failures.
- Improve governance controls.

Unit 4: Financial Reporting, Transparency, and Ethical Conduct

- Review financial reporting principles.
- Promote reporting transparency.
- Identify reporting risks.
- Apply ethical standards.
- Understand codes of conduct.
- Manage conflicts of interest.
- Improve disclosure quality.
- Strengthen ethical governance.

Unit 5: Governance Improvement, Performance Review, and Continuous Strengthening

- Assess governance maturity.
- Monitor governance performance.
- Develop corrective actions.
- Conduct governance reviews.
- Learn from governance failures.
- Improve board reporting.
- Promote governance culture.
- Sustain continuous improvement.

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Final Insights & Key Takeaways

Corporate financial governance best practices create a stronger foundation for accountability, control, and ethical financial leadership. When oversight, reporting, and responsibility work together, organizations improve trust, resilience, and long-term performance.