



## **Contract Holder Training (121736)**

23 – 27 November 2026  
Milan (Italy)



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**Ref:** 121736\_1044968 **Date:** 23 – 27 November 2026 **Location:** Milan (Italy) **Fees:** 6200 Euro

### Introduction

This Contract Holder Training course builds structured capability in contract holder responsibilities. It focuses on shutdowns and turnaround management in industrial environments. Participants will explain maintenance planning, scheduling, and integrated work control systems. The program strengthens decision-making during high-risk operational execution phases. It develops a clear understanding of contract execution responsibilities and accountability. Participants will coordinate delivery in complex maintenance environments.

### Targeted Groups

This Contract Holder Training targets professionals seeking knowledge and skills:

- Contract holders managing industrial maintenance agreements.
- Shutdown and turnaround coordinators in operational sites.
- Maintenance planners are responsible for execution readiness.
- Scheduling engineers working in asset-intensive industries.
- Operations supervisors oversee contracted service delivery.
- Procurement officers handling service and maintenance contracts.
- Reliability engineers supporting plant performance optimization.
- Project managers are involved in maintaining execution control systems.

### Course Objectives

Participants will achieve the following objectives by completing the Contract Holder Training course:

- Understand contract holder responsibilities in shutdown and turnaround environments.
- Develop structured approaches to maintenance planning and scheduling systems.
- Analyze work control processes for operational efficiency and accuracy.
- Interpret shutdown execution phases and coordination requirements.
- Strengthen decision-making in contractor performance and delivery management.
- Apply control methods to improve the reliability of maintenance execution outcomes.
- Evaluate risks and constraints within industrial maintenance operations.
- Enhance alignment between contracts, operations, and technical teams.

## Targeted Competencies

Participants will gain the following competencies during the Contract Holder Training program:

- Ability to manage contract holder duties in maintenance environments.
- Competence in shutdown and turnaround coordination and monitoring.
- Skill in integrating maintenance planning with operations needs.
- Capability in scheduling optimization for plant efficiency.
- Proficiency in work control and job authorization systems.
- Understanding of contractor performance evaluation and compliance tracking.
- Ability to coordinate cross-functional maintenance teams.
- Skill in resolving bottlenecks in contract delivery processes.

## Studying Scenarios

In this Contract Holder training, participants develop skills through the following scenarios:

- Contract holder overseeing a full shutdown cycle in a refinery environment.
- The maintenance planning team is coordinating critical asset overhaul and resource allocation.
- Scheduling conflict resolution during simultaneous high-priority maintenance activities.
- Work control breakdown analysis in a multi-contractor execution environment.
- Turnaround delay investigation and corrective action planning under operational pressure.
- Contract performance evaluation during live maintenance execution in plant operations.

## Course Content

### Unit 1: Role of the Contract Holder in Industrial Operations

- Contract holder duties are clearly defined in industrial maintenance settings.
- Clear accountability ensures control over contract delivery and quality.
- Governance frameworks guide structured decisions during operational execution.
- Communication channels align contractors with operational requirements.
- Documentation standards define scope, deliverables, and expectations.
- Risk awareness improves safety and operational reliability.

### Unit 2: Shutdowns and Turnarounds Management

- Shutdown planning coordinates all maintenance activities effectively.
- Turnaround execution reduces downtime and restores asset performance.
- Critical path analysis improves shutdown sequencing and control.
- Resource allocation ensures the availability of the workforce and materials.
- Risk mitigation reduces operational disruption during shutdowns.
- Performance monitoring ensures timely turnaround completion.

### **Unit 3: Maintenance Planning and Scheduling Systems**

- Maintenance planning defines the scope and technical job needs.
- Scheduling aligns the workforce with maintenance demand.
- Preventive maintenance improves asset reliability.
- Work orders ensure clear execution steps.
- Material planning supports spare parts availability.
- Scheduling optimization reduces downtime and improves efficiency.

### **Unit 4: Work Control and Execution Governance**

- Work control manages authorization and task completion.
- Job approval ensures safety and compliance standards.
- Execution monitoring tracks maintenance progress.
- Coordination improves contractor workflow alignment.
- Escalation handles operational issues quickly.
- Documentation ensures full maintenance traceability.

### **Unit 5: Integrated Contract Execution and Performance Management**

- Contract execution aligns operations with contract terms.
- Performance indicators measure efficiency and compliance.
- Contractor evaluation drives accountability and improvement.
- Cost control maintains budget discipline.
- Stakeholder coordination improves communication flow.
- Continuous improvement strengthens contract performance.

### **Final Insights & Key Takeaways**

Contract holder effectiveness directly impacts shutdown success and maintenance reliability outcomes. Strong integration of planning, scheduling, and work control ensures consistent operational performance.