MERCURY

Advanced Audit & Risk Committee Mastery: Strategic Governance, Financial Oversight, and Enterprise Risk Leadership

15 – 19 February 2027
Rome (Italy)



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Ref: 121467_1033868 **Date:** 15 – 19 February 2027 **Location:** Rome (Italy) **Fees:** 6200 Euro

Introduction

In today's complex governance environment, Audit & Risk Committees play a critical role in safeguarding organizational integrity, enhancing transparency, and ensuring robust risk management practices. This advanced training program is designed to equip senior professionals with deep, practical, and strategic insights into the structure, responsibilities, and high-impact performance of Audit & Risk Committees. The course integrates global best practices, real-world case analysis, and advanced governance frameworks to enable participants to operate at a board-level standard and drive sustainable organizational value.

Targeted Audience

- Board members and non-executive directors.
- Members of Audit & Risk Committees.
- Chief Audit Executives and Internal Auditors.
- Risk Management Professionals and CROs.
- Compliance Officers and Governance Specialists.
- Senior Finance Executives and CFOs.
- Consultants in governance, audit, and risk advisory.

Training Objectives

At the end of this program, participants will be able to:

- Develop a deep understanding of the roles of the Audit & Risk Committee within corporate governance frameworks.
- Enhance the ability to oversee financial reporting, internal controls, and risk management systems.
- Strengthen decision-making capabilities in complex risk environments.
- Align audit and risk oversight with organizational strategy and stakeholder expectations.
- Apply global best practices and regulatory requirements effectively.
- Understand the strategic role of Audit & Risk Committees in governance structures.
- Evaluate and enhance internal control systems and risk frameworks.
- Analyze financial statements with a critical audit perspective.
- Oversee enterprise risk management processes effectively.
- Ensure compliance with international standards and regulatory requirements.
- Lead committee meetings with high-impact governance practices.
- Address emerging risks, including digital, operational, and reputational risks.
- Integrate audit findings into strategic decision-making processes.

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Targeted Competencies

- Advanced governance and oversight capability.
- Strategic risk thinking and analysis.
- Financial literacy and audit expertise.
- Regulatory compliance and ethical leadership.
- Decision-making under uncertainty.
- Stakeholder communication and reporting.
- Crisis and risk response management.

Course Content

Unit 1, Foundations of Audit & Risk Committee Governance:

- Understanding corporate governance frameworks and their evolution.
- Roles and responsibilities of Audit & Risk Committees within the board structure.
- Key differences between audit committees, risk committees, and integration models.
- Committee charters, mandates, and authority structures.
- Independence, objectivity, and ethical considerations in committee operations.
- Global governance standards, including OECD principles and best practices.
- Interaction with board, management, and external stakeholders.
- Governance failures and lessons learned from real-world cases.

Unit 2, Financial Oversight and Internal Control Excellence:

- Deep dive into financial reporting frameworks and standards
- Oversight of financial statements and disclosures
- Internal control systems design and evaluation methodologies
- Fraud risk management and detection mechanisms
- Coordination with internal and external auditors
- Audit planning, execution, and reporting processes
- Key audit risks and how to challenge management assumptions
- Evaluating audit quality and auditor independence
- Integration of financial oversight with strategic performance monitoring

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Unit 3, Enterprise Risk Management and Strategic Risk Oversight:

- Principles of Enterprise Risk Management frameworks ERM.
- Risk identification, assessment, and prioritization techniques.
- Risk appetite and tolerance setting aligned with strategy.
- Monitoring key risk indicators KRIs and risk dashboards.
- Integration of risk management into organizational decision-making.
- Oversight of operational, financial, strategic, and compliance risks.
- Scenario analysis and stress testing methodologies.
- Risk culture and embedding accountability across the organization.
- Linking risk management to performance and value creation.

Unit 4, Compliance, Regulations, and Emerging Risk Landscape:

- Understanding regulatory environments and compliance obligations.
- Oversight of compliance frameworks and internal policies.
- Anti-corruption, anti-money laundering, and ethical compliance systems.
- Data governance, cybersecurity risks, and digital transformation challenges.
- Environmental, Social, and Governance ESG risk considerations.
- Crisis management, business continuity, and resilience planning.
- Whistleblowing systems and investigation oversight.
- Regulatory reporting and communication with authorities.
- Emerging global risks and their implications on governance structures.

Unit 5, High-Impact Committee Performance and Decision-Making:

- Effective committee composition and skills matrix development.
- Designing impactful agendas and conducting productive meetings.
- Advanced questioning techniques and constructive challenge.
- Decision-making frameworks under uncertainty and risk.
- Communication strategies with the board and executive management.
- Reporting insights and recommendations with clarity and influence.
- Performance evaluation of the Audit & Risk Committee.
- Continuous improvement and benchmarking against global best practices.
- Case studies and simulations of real Audit & Risk Committee scenarios.